



futurefit

Shaping healthcare together

**Clinical Reference Group
April 2016**

Welcome

Dr Mike Innes,

GP Telford & Wrekin Clinical Commissioning Group

Dr Julian Povey,

Clinical Chair, Shropshire Clinical Commissioning Group

18:00	Arrival & Welcome <ul style="list-style-type: none"> Light buffet available from 1745 	Mike Innes
18:15	Introduction & Purpose of the meeting <ul style="list-style-type: none"> Future Fit History; Where have we come from and how we got here Business Case Process Design Principles 	Dave Evans
	Revised Strategic Outline Case (Delivering a Balanced Site Model)	Kevin Eardley / Kate Shaw
REFRESHMENT BREAK		
19:45	Community Fit <ul style="list-style-type: none"> Rural Urgent Care Update Results of Phase 1: Community Fit Modelling Proposal for Community Fit Phase 2: Themes going forward 	Mike Innes Steven Wyatt
20:45	Next Steps <ul style="list-style-type: none"> Summarising next steps 	Mike Innes
21:00	Close	

By the end of the meeting you will have:

- Seen the SOC of Future Fit in a broader context together with Community Fit
- Had a chance to reflect and comment on the SOC
- Seen some of the data analysis from Community Fit
- Had a chance to steer the next steps of Community Fit
- Had a chance to connect with Colleagues across the whole health and social care economy
- The opportunity to get involved in the ongoing design of both Future Fit and Community Fit

Programme Outputs

- Comments on the SOC that can inform further progress
- A steer on themes for the clinical design of Community Fit
- Volunteers to get involved in Community Fit design

Programme Purpose

- To agree the best model of care for excellent and sustainable **acute and community hospital services** that meet the needs of the urban and rural communities in Shropshire, Telford and Wrekin, and Mid Wales.
- Focus is on configuration of acute services between Shrewsbury and Telford, and developing a model of rural urgent care.
- The success of Future Fit will depend on whole system transformational change.

The story so far

Date	Deliverable
Nov 2013	<ul style="list-style-type: none">• <i>Call to Action</i> process identified public and clinical support for significant change
Jan 2014	<ul style="list-style-type: none">• Full Case for Change developed and programme initiated
May 2014	<ul style="list-style-type: none">• NHSE Stage 1 Strategic Sense Check
Jun 2014	<ul style="list-style-type: none">• Clinical Model developed with c.300 clinicians and patients• Long list of 13 options developed by stakeholder group
Aug 2014	<ul style="list-style-type: none">• Conversion of Model into activity and capacity projections

The story so far continued

Date	Deliverable
Jan 2015	<ul style="list-style-type: none"> WM Clinical Senate confirms...<i>there is an unsustainable health modelwhich warrants a need for fundamental change and improvement</i>
Feb 2015	<ul style="list-style-type: none"> Short list of 6 delivery options plus 2 obstetric variants agreed
Aug 2015	<ul style="list-style-type: none"> Option development completed Proposed reduction of shortlist to 3 options/1 obstetric variant
Sep 2015	<ul style="list-style-type: none"> Option appraisal completed
Oct 2015	<ul style="list-style-type: none"> Separate work on developing a deficit reduction plan started Options being revised to prioritise pressing clinical issues
Nov 2015	<ul style="list-style-type: none"> New Programme Timeline agreed
Dec 2015	<ul style="list-style-type: none"> New Programme Director appointed – Debbie Vogler
Mar 2016	<ul style="list-style-type: none"> Revised SOC and deficit reduction plan completed.

The Focus since we last met

- **For Future Fit**
 - Revised Strategic Outline Case (SOC)
 - Rural Urgent Care solutions
- **For Community Fit**
 - A descriptive analysis of community activity currently taking place for primary, community services, mental health and social care
 - A description of the future shift in activity that has been modelled from the acute setting
- **Sustainability and Transformation Plan STP**
 - Ongoing development of our system wide plan for health and social care

The Clinical Model – System wide Principles

- Targeted prevention and Wellbeing – biggest single success factors
- Home is normal – less bed based focus
- Needs led-matching correct level of care
- Empowered patients, clinicians and communities
- Sustainability: clinical, workforce, service and financial
- Integrated Care - smooth transitions
- Partnership Care – shared decision making redefine specialist and generalist roles
- IT enabled
- The success of Future Fit will depend on whole system transformational change.(CRG November 2013)
- Focus is on configuration of acute services between Shrewsbury and Telford, and developing a model of rural urgent care.

A Strategic Outline Case is High Level

- Provides a summary of the key strategic drivers and service requirements that support the case for investment.
- Demonstrates there are deliverable options and extent to which the schemes deliver on high priority requirements, e.g. clinical and financial sustainability improving patient safety and the patient environment, reducing backlog maintenance; enabling QIPP delivery, etc.
- Is clinically led and outlines the way in which the scheme supports delivery of local commissioning priorities.

The Acute solution has a significant lead time

- Revise SOC approved by SaTH Trust Board **March 2016**
- OBC work Begins **April 2016**
- Department Health/Treasury support **October 2016**
- Full Public Consultation **Dec 2016-March 2017**
- Planning Application **March-June 2017**
- OBC approval **June-December 2017**
- Procurement process **Sept-March 2017**
- FBC approval **August 2018**
- Physical solutions **2-5 years from FBC approval**

Principles Going Forward

- Doing nothing is not an option
- Strong and resilient leadership
- Working together – co-design
- Best interests of patients – benefits are clear
- Balancing access and outcomes in our decisions
- Where there is a shift in activity there is a shift in resources
- Transformation/transition funding requirements