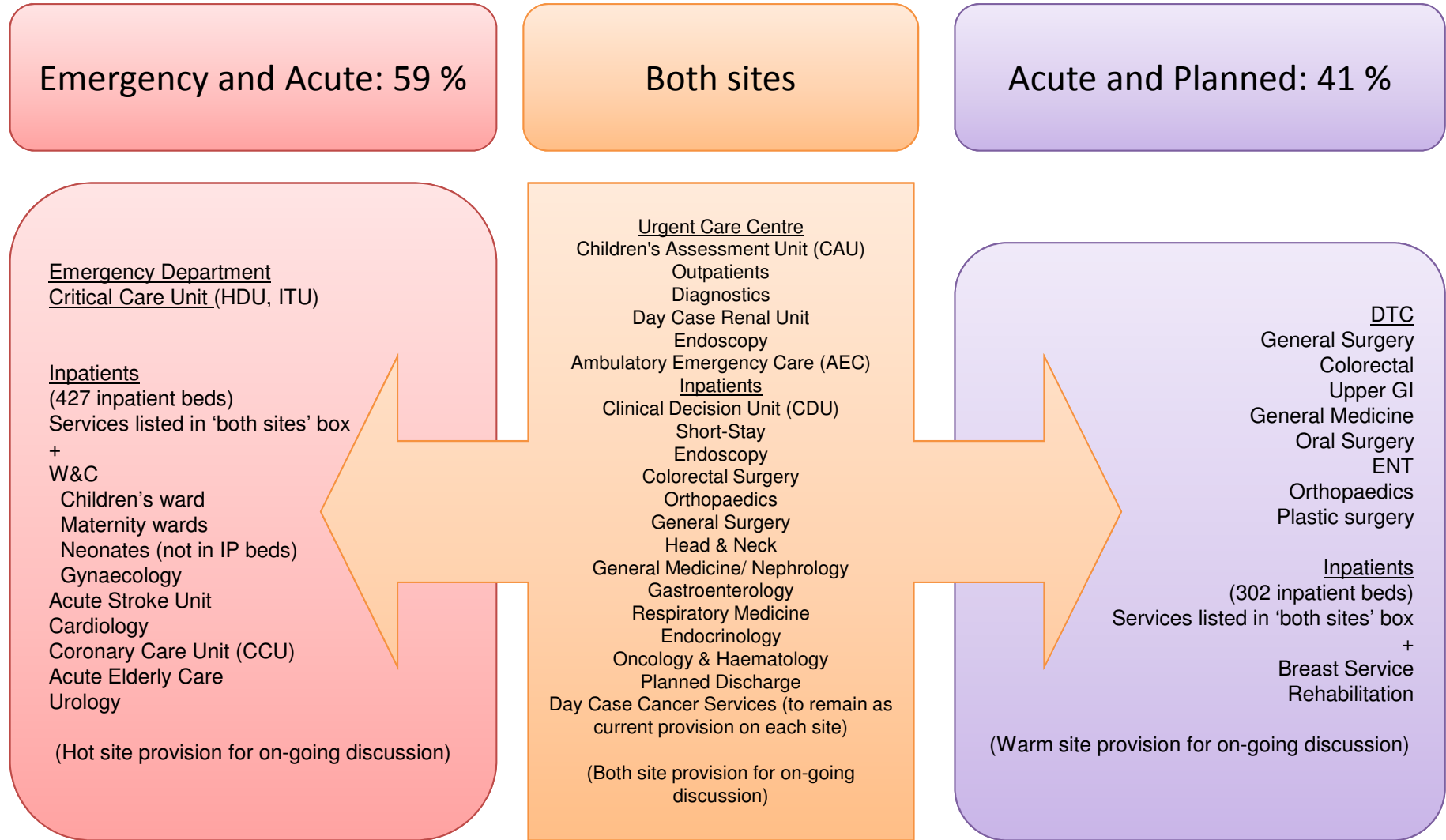


# APPENDIX 3a – Draft Balance of Services

## Potential Solution - Essential Service Change

The services that are required to be on the emergency site to ensure that services are clinically safe and resolve workforce issues



N.B % split is based on IP bed base and excludes Critical Care and Neonatology